



NORTHERN INDIANA COMMUTER TRANSPORTATION DISTRICT

BOARD MEETING

January 27, 2020

Dunes Visitor's Center

1215 N State Road 49

Porter, IN 46304

Public Session – 10:30 a.m. (CST)

BOARD MEMBERS PRESENT:

Jeff Good

Andrew Kostielney

Jim Arnold

OTHERS PRESENT:

Julie O'Connor-CFWLCP
Anna Covert-Faegre BD
George Loveland-BMWED
Jason Kaminski- BMWED
Robert J. Ziktek-FH Paschen
Vince Dolan-KPMG
Rebecca Seamonds-Ice Miller
Jed Dodd-BMWED
John Lewis-BLN
Stacy Moody-Gilbert-BMWED
Victor Van Santen-HDR
Marco ?-Jacobs
Mark Arena-Walsh
Sheila Clements-WSP
Barry Kravitz-HDR
Jeff Jackowski-Ardmore-Roderick
Tim Zorn-Post Tribune
Gark Fisk-DLZ
Chip Lee-?
Zachary Trunk-IBEW
Lila Wever-Actin
Ryan Holbroak-Albridge
Ken Knoll-Michigan City
Timothy Whalen-AECOM

Pat Miller-Faegre Baker Daniels
Dave Munson-Ragnar Benson
Steven Lyons-Passenger
Jennifer Lenhart-FH Paschen
Reese Grage-BMWED
Lauren Wilson-KPMG
Audrey Howard-Ice Miller
Kristen Seymore-BLN
Chris Hensler-BLN
Brad Dailey-DLZ
Mark Furhmann-HDR
Matt Moggs-FH Paschen
Vince Alley-Walsh
Justin Elliot-WSP
David Parker-Ardmore-Roderick
Joe Zwierzynski-DLZ
Gerald Williamson – Passenger
Ismail Attallah
Naveed Sarway-AECOM
Phillip Colvin-IBEW
Richard Curtis-Curtis Eng.
Patrick Oroarke-RSSI
Erin Nawty-Bennet Bay Co.
Tim Werner-Ciorba Group

STAFF PRESENT:

Michael Noland
Chuck Lukmann, Esq.
Anthony Siegmund
Kelly Wenger
Frank Fraser
Chris Beck
Steve Plesha
Carrie Hoyt
Kevin Dywan
Ken Rivich

Jessie Watts, Jr.
Boris Matakovic
Brianna Anderson
Justice Anderson
Bjarne Henderson
Connor Nolan
Rachael Petrie
Alex Largen
Greg Yovich
Kristen Coslet

Christine Dearing
Amber Ketting
Bill O'Dea
Robert Gerometta
Michael Rowe
Rachael Petrie
Stephanie Modglin
Jodi Hellenga
Howard Morgan

CALL TO ORDER

Chuck Lukmann, NICTD Counsel, called the meeting to order.

ELECTION OF BOARD MEMBERS

Joe McGuinness remains as NICTD Board Chairman by statute. Mr. Lukmann requested nominations from the Board for Vice Chairman, Secretary, and Treasurer.

Andrew Kostielney nominated Jeff Good as Vice Chairman, Jim Arnold as Treasurer, and Mr. Kostielney as secretary. Motion seconded by Mr. Arnold. Motion passed unanimously.

MEETING MINUTES

Mr. Good requested approval of the Board meeting minutes from December 2, 2019. Mr. Kostielney motioned to accept the Public Session and Executive Session Board meeting minutes from December 2, 2019. Mr. Arnold seconded the motion. The motion passed unanimously.

PUBLIC COMMENT

No public comment.

RESOLUTION 20-01 REVISING THE DISTRICT'S DISADVANTAGED BUSINESS ENTERPRISE (DBE) GOAL

Kelly Wenger, NICTD Grant Administrator, introduced ***Resolution 20-01, Revising the District's Disadvantaged Business Enterprise (DBE) Goal***. NICTD receives funds from the United States Department of Transportation and the Federal Transit Administration (FTA) for capital purchases, preventive maintenance, and planning assistance. Conditions associated with these funds require the District to conform to various FTA policies. The FTA and other agencies have issued guidance regarding Disadvantaged Business Enterprise (DBE) requirements and programs, including an updated DBE goal every 3 years. In September of 2019, Ms. Wenger presented a DBE Resolution to the Board that was approved for 9.3%. After submitting this to the FTA, the FTA requested that NICTD revisit this goal. With two very large projects being awarded contracts in the next 3 years, NICTD revised the DBE participation minimum goal to 12.0% of the value of all federally funded contracts let by the Northern Indiana Commuter Transportation District during Federal Fiscal Years 2020 through 2022. Resolution 20-01 Revision to the District's Disadvantaged Business Enterprise (DBE) Goal was presented to the Board. Mr. Kostielney made a motion to approve Resolution 20-01. Motion seconded by Mr. Arnold; the motion passed unanimously.

RESOLUTION 20-02 AUTHORIZING THE INDIANA DEPARTMENT OF TRANSPORTATION TO EXERCISE THE BOARD'S POWERS OF EMINENT DOMAIN

Mr. Lukmann introduced ***Resolution 20-02, Authorizing the Indiana Department of Transportation (INDOT) to Exercise the Board's Power of Eminent Domain***. Indiana Code 8-5-15-5(a)(21) gives the Board of Trustees the power to authorize the Indiana Department of Transportation ("INDOT") to exercise any of the Board's powers in carrying out a rail project, subject to INDOT's agreement. NICTD has identified activities and investigations related to the exercise of the eminent domain power that INDOT has the capacity and authority to perform. NICTD requested that the Board authorize INDOT to exercise all allowable powers of eminent domain to as requested by the President, and to grant the president the authority to request INDOT to assist the District as he deems appropriate. Michael Noland added that this resolution

was administered in consultation with Mr. McGuiness, and he is in support of this resolution. Mr. Kostielney made a motion to approve Resolution 20-02 authorizing the Indiana Department of Transportation (INDOT) to exercise the Board's power of eminent domain. Motion seconded by Mr. Arnold; the motion passed unanimously.

PRESIDENT'S REPORT

2020 Business Plan

Mr. Noland introduced the 2020 Business Plan. NICTD's Business Plan includes a compilation of the operating and maintenance budget, including a 5-year outlook on NICTD's Capital Plan.

Mr. Noland reviewed Ridership and discussed the issues that adversely affected service in January and February of 2019 including the polar vortex that included damage to Metra Electric District's (MED) catenary and a freight train derailment on the MED corridor, resulting in a multi-day suspension of passenger service. Average weekday rush hour ridership experienced a decline of 2.9%. Mr. Noland explained that the decline can be primarily contributed to the extreme frigid weather experienced in January and February. After the extreme weather conditions, NICTD experienced steady ridership throughout the remainder of the year. In 2020, NICTD hopes to rebound from the loss in Ridership and utilize this as a baseline.

Mr. Noland discussed the budget in the 2020 Business Plan. He stated that overall expenses are predicted to hold steady at 3%. Positive Train Control (PTC) was previously considered a capital expense, but will now affect the operating budget moving forward. NICTD continues to monitor the impact on PTC including operational fees, licenses, staffing, etc. In 2018, NICTD had a fare increase of 5% to help offset the costs of PTC.

A year-by-year projection of the Capital Plan was presented. NICTD's 6-year Capital Plan is projected with State of Good Repair (excludes rolling stock funds) at approximately One Hundred and Six Million (\$100.6M), Double Track (with contingency) at approximately Four Hundred Twenty Million (\$420M), and West Lake (with contingency) at approximately Eight Hundred Sixteen Million (\$816M). South Bend Realignment is unknown at this time until the South Bend Airport relocation has been fully analyzed. Rolling Stock will be determined based on the pricing NICTD receives. NICTD hired LTK to assist in developing the best methodology for NICTD to acquire Rolling Stock. The best approach to acquire will be presented to the board in upcoming months.

Mr. Kostielney made a motion to approve NICTD's 2020 Business Plan. Motion seconded by Mr. Arnold; the motion passed unanimously.

Double Track Northwest Indiana Project

NICTD is currently waiting to hear back from the FTA for a request for a project rating and Entry into Engineering. In June 2019, NICTD submitted an application to the FTA for Entry into Engineering and a request for a project rating. In August, NICTD met with the Federal Transit Administration (FTA) for a Risk Workshop to go over a detailed risk review of the project. AECOM is currently working on final design. NICTD continues to work on final engineering and third party agreements while waiting for Entry into Engineering and a request for a project rating.

West Lake Corridor Project

NICTD is aggressively advancing the West Lake Project. Property acquisition continues with positive feedback from homeowners. NICTD continues to work on critical third-party agreements of which three were approved in December. NICTD continues to progress towards the final stage of the Design-Build Procurement.

Mr. Noland introduced ***Resolution 20-04 Selection of Design-Builder for West Lake Corridor Project***. NICTD received proposals for this project on December 20, 2019. Mr. Noland introduced the Technical Review Committee (TRC) including Chris Beck, West Lake Project Manager, Michael Rowe, Deputy Project Manager, and Robert Gerometta, NICTD Architect. Mr. Noland also introduced NICTD's Design Criteria Developer from HDR, Mark Fuhrman, and Mr. Lukmann, NICTD Counsel.

The TRC was responsible for assigning a technical score to each project received. At this time, the price proposals were opened and calculated with the technical score to come up with the best value of the proposals received.

Mr. Noland explained that the West Lake project has long been a priority of this Board, and is part of its 20 year Strategic Plan. The project is on its way to securing a Full Funding Grant Agreement (FFGA) from the Federal Transportation Administration (FTA). West Lake received its Final Environmental Impact Statement (FEIS) and Record of Decision (ROD) in March of 2018, and received a Medium-High project rating from the FTA in March of 2019. In October of 2019, West Lake was advanced into the second of three major phases of the process to achieve a Full Funding Grant Agreement, the Engineering Phase. NICTD will be informing the FTA of the results of the NICTD board meeting with respect to the proposals and look to have a FFGA by early fall of this year. At that time, NICTD's plan is to give the successful Design-Build proposer a Notice to Proceed to begin construction. NICTD's schedule to begin revenue service, with schedule contingency, is February 2025. NICTD's goal, without contingency, is to achieve revenue service by the fall of 2024.

Mr. Fuhrmann is representing NICTD's Design Criteria Developer HDR Engineering, Inc. According to the Indiana Design-Build Statute, IC 5-30, the design criteria developer is a person registered as an architect or professional engineer who is responsible for preparing the design criteria package. NICTD's Design Criteria Developer has the statutory obligation to advise the TRC on whether, in its professional opinion, the proposals from the Design-Build Offerors conform with the Design-Build criteria. Mr. Fuhrmann confirmed that HDR has provided the TRC its professional opinion that each of the two proposals NICTD will consider conforms with the design criteria package for the West Lake Project to which the proposal relates. The TRC had provided its composite scores for the Qualitative Proposals. Based on the contents of the Price Proposals and the adjusted prices, NICTD will take the appropriate actions under the Design-Build Statute and applicable law. If NICTD accepts the best value proposal that was determined during the board meeting, NICTD is entitled to enter into contract negotiations with that proposer. If these negotiations do not result in a contract, NICTD is entitled to terminate those negotiations and commence negotiations with the next lowest adjusted price proposer. NICTD may also reject both proposals. The Technical Review Committee adopted the scoring methodology reflected in Section 5.4 of the Request for Proposals for purposes of scoring Qualitative Proposals and has given composite scores to each proposer. The scores received from the TRC were 0.948 for the F.H. Paschen-Ragnar Benson Team and 0.927 for the Walsh-Herzog team.

Price Proposals were held sealed with NICTD procurement staff since they were received as part of the proposals. The price proposals were opened by Mr. Lukmann and read aloud. The price

proposal from received from F.H. Paschen / Ragnar Benson Joint Venture was six hundred sixty-four million, two hundred thousand dollars (\$664,200,000); the price proposal received from Walsh/Herzog Joint Venture was seven hundred, thirty-five million dollars (\$735,000,000). The scores were displayed, opened, read, and the adjusted price was calculated and verified. NICTD divided each price proposal amount by the TRC's composite scores to determine the adjusted prices. F.H. Paschen-Ragnar Benson's adjusted price was seven hundred million, six hundred thirty-two thousand, nine hundred eleven dollars (\$700,632,911). Walsh/Herzog's adjusted price was seven hundred ninety-two million, five hundred ninety-five thousand, two hundred fifty-five dollars (\$792,595,255). The F.H. Paschen-Ragnar Benson Team had the lowest adjusted price providing the best value for the West Lake Corridor proposal. The adjusted price was operative to determine the best value proposal under the statute only – not for the actual final contract price. NICTD has the right to negotiate a final contract with the proposer providing the lowest adjusted price, which is the best value to the taxpayers by law. Mr. Noland recommended that the Chair entertain a motion that the board adopt a resolution recommending that F.H. Paschen-Ragnar Benson Team be considered for acceptance as the best value proposer for the West Lake Corridor project. Mr. Kostielney made a motioned to approve Resolution 20-04 selection of design-builder for West Lake Corridor Project, seconded by Mr. Arnold, motion passed unanimously.

South Bend Realignment Project Update

Mr. Noland gave a brief update on the South Bend Realignment Project. Mayor James Mueller took office on January 1st. Mr. Mueller and his team have been involved in the project and NICTD looks forward to continue working with the new administration to reach a decision on a final alignment to advance the project. NICTD continues to work with the city, county and partners to provide any necessary support and come to an agreement on where the station will be located. NICTD and partners are hoping to come to a resolution in upcoming months.

Resolution 20-03 Approving Professional Service Agreement for Construction Management Services for West Lake Corridor Project

Mr. Noland introduced ***Resolution 20-03 Approving Professional Service Agreement for Construction Management Services for West Lake Corridor Project***. NICTD issued a Request for Proposal (RFP) for Construction Management Services for the West Lake Corridor Project. This resulted in three responsive proposals that were reviewed and scored by a Selection Committee. AECOM Technical Services, Inc. were ultimately selected to proceed with contract negotiations. NICTD drafted a Professional Services Agreement for AECOM Technical Services, Inc. and provided it to the Board of Trustees for review and approval. Mr. Noland recommended that the Chair entertain a motion that the board adopt Resolution 20-03 Approving Professional Service Agreement for Construction Management Services for West Lake Corridor Project, subject to the approval of the IFA and RDA. Mr. Kostielney made a motioned to approve Resolution 20-03 approving the professional service agreement for construction management services for West Lake Corridor Project, seconded by Mr. Arnold, motion passed unanimously.

PROCUREMENT RECOMMENDATIONS (Purchasing Packet Attached)

Tony Siegmund, NICTD's Purchasing Manager, presented five bid recommendations to the board. The purchasing items are listed in the recommendations that follow and the Board's vote was requested at the end of the recommendation.

The first item was a bid for ballast. A large portion of the ballast will be required for an undercutting project scheduled for April 2020. The Staff recommended that South Lake Stone of Hebron, Indiana be awarded the Contract for Ballast in the amount of Two Hundred Fifty Two Thousand, Seventy Five Dollars and 00/100 (\$252,075.00). The Staff requested that the Board grant the President the authority to issue the Notice to Proceed for Ballast at his discretion. Upon a motion by Mr. Kostielney, seconded by Mr. Arnold, the motion passed unanimously.

The second item was a bid for undercutting on 4 to 8 miles of mainline track between Gary, Indiana and Chicago, Illinois (Kensington). The Staff recommended that Balfour Beatty of Englewood, Colorado be awarded the Contract for Undercutting for a not to exceed amount of One Hundred Seventy Three Thousand, Eight Hundred Ten Dollars and 00/100 (\$173,810.00). The Staff requested that the Board grant the President the authority to issue a Notice to Proceed for undercutting at his discretion. Upon a motion by Mr. Kostielney, seconded by Mr. Arnold, the motion passed unanimously.

The third item was a bid for commuter car trap doors. The Staff recommended that Dynamic Metals, LLC of Elkhart, Indiana be awarded the Contract for Commuter Car Trap Doors in the amount of Four Hundred Sixty Four Thousand Dollars and 00/100 (\$464,000.00). The Staff requested that the Board grant the President the authority to issue the Notice to Proceed for commuter car trap doors at his discretion. Upon a motion by Mr. Kostielney, seconded by Mr. Arnold, the motion passed unanimously.

The fourth item was a bid for commuter car motor shafts. The Staff recommended that ITAMCO of Plymouth, Indiana be awarded the Contract for Commuter Car Motor Shafts in the amount of Five Hundred Fifty Two Thousand, Six Hundred Thirty Six Dollars and 00/100 (\$552,636.00). The Staff requested that the Board grant the President the authority to issue the Notice to Proceed for commuter car motor shafts at his discretion. Upon a motion by Mr. Kostielney, seconded by Mr. Arnold, the motion passed unanimously.

The fifth item was a bid for West Lake Corridor Demolition Project. This project contained three packages: Commercial 1, Residential 1, and Residential 2. The Staff recommended that C. Lee Construction Services, Inc. of Gary, Indiana be awarded the contract for the West Lake Corridor Demolition Project – Commercial 1 package in the amount of One Million, Twenty Three Thousand, Four Hundred Sixty Three Dollars and 00/100 (\$1,023,463), and Actin Contracting, LLC of East Chicago, Indiana be awarded the Contract for the West Lake Corridor Demolition Project – Residential 1 and 2 Packages in the amount of Six Hundred Twenty One Thousand, Nine Hundred Twenty Three Dollars and 50/100 (\$621,923.50) and One Million, Five Hundred Eighty One Thousand, Nine Hundred Thirty Three Dollars and 00/100 (\$1,581,933.00) respectively. The Staff requested that the Board grant the President the authority to issue the Notices to Proceed for the West Lake Corridor Demolition Project Packages at his discretion. Upon a motion by Mr. Kostielney, seconded by Mr. Arnold, the motion passed unanimously.

TRANSIT ASSET MANAGEMENT (TAM) PLAN

Ms. Wenger introduced the Transit Asset Management (TAM) Plan Performance Target for 2020. The initial TAM Plan was set in 2018. Every year the TAM Plan is reviewed based on NICTD' targets and performance. From 2018-2019, NICTD met their target goals in all categories including passenger rail cars, support and maintenance vehicles, NICTD facilities and stations, and rail fixed guideways. For 2020, each category stayed the same with the exception of rail fixed guideway. Rail Guideways was slightly increased due to upcoming track work, undercutting outages, rail replacements, and work near the East Chicago Station.

TICKET SALES, ADVERTISING, AND MARKETING REPORT

Ms. Wenger presented the **Ticket Sales, Advertising and Marketing Report**. Ms. Wenger discussed the changes in ticket sales including overall revenue and digital ticket sales.

Ms. Wenger reviewed some of the winter events including “Kids Ride Free” holiday promo, Chicago Boat, RV & Sail Show, Cubs Convention, Sox Fest, Chicago Auto Show, Comic and Entertainment Expo (C2E2), and the St. Patrick’s Day Parade in Chicago.

Boris Matakovic, Chief Information Officer, introduced the new South Shore Line See Say app.

Ms. Wenger concluded by reviewing social media campaigns and videos that Group 7even developed. With the Airport Supersaver bus closing, Group 7even established “How to” Videos for help riders get to and from the Chicago airports by utilizing the South Shore Line as well as other “How to” videos for events in Chicago.

OPERATIONS REPORT

Ms. Wenger summarized **Ridership** in 2019. Ridership is slightly down. With the polar vortex at the beginning of 2019, NICTD was able to hold Ridership steady the rest of the year. After the polar vortex, NICTD experienced a 10% loss in Ridership compared to the previous year. Throughout 2019, NICTD slowly closed the gap in loss of Ridership and was only down 3% compared to the previous year. In 2020, NICTD hopes to see positive trends in Ridership.

Bill O’Dea, NICTD Chief Operating Officer, commented on **On-Time Performance**. On-Time Performance was slightly down compared to the previous year. With several weather challengers at the beginning of the year, December has been a very strong month for NICTD. NICTD is aiming to improve in all aspects of On-Time Performance with a number of strategies including job classification changes, constructions schedules, and maintaining close communication with METRA and Indiana Harbor Belt. Positive Train Control (PTC) did contribute to some delays in 2019, but has shown more stability and created more opportunities for success.

Mr. O’Dea added that NICTD’s mechanical team recently placed a pantograph on top of the locomotive to be a self-propelled ice-cutter. The locomotive was utilized in front of train 600 and showed positive feedback.

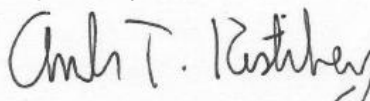
OTHER BUSINESS

None.

ADJOURNMENT

Mr. Good concluded the board meeting, and announcing the board would meet next on March 30, 2020 as noted on the NICTD Board Meeting schedule.

Respectfully submitted,



Andrew Kostielney, Secretary



PROCUREMENT RECOMMENDATIONS

Bids:

Track Department

- **Ballast**
- **Undercutting**

Mechanical Department

- **Commuter Car Trap Doors**
- **Commuter Car Motor Shafts**

West Lake Corridor:

- **West Lake Demolition**
- **West Lake Construction Management Services
(See President's Report and Resolution)**

C. ENGINEERING REVIEW & PRICE ANALYSIS

The bids were evaluated for responsiveness to the technical specifications. All bidders were deemed responsive and met the technical specifications.

The lowest and most responsive bid for Ballast is \$252,075.00. This is 0.9% (\$2,200.00) more than the engineer’s estimate of \$249,875.00.

South Lake Stone’s DBE amount is 9.5% (\$24,000.00). This amount accounts for the trucking of the ballast.

Bidder	Description	Delivery	Quantity (tons)	\$/ Net Ton	Extended Cost
South Lake Stone Hebron, Indiana	#3 Limestone Ballast	Kensington	12,000	\$18.40	\$220,800.00
	#3 Limestone Ballast	All Locations	1,500	\$20.85	\$31,275.00
	TOTAL BID AMOUNT				\$252,075.00
Green Dream International, LLC Erie, Pennsylvania	#3 Limestone Ballast	Kensington	12,000	\$18.69	\$224,280.00
	#3 Limestone Ballast	All Locations	1,500	\$28.35	\$42,525.00
	TOTAL BID AMOUNT				\$266,805.00
Shoreline Aggregate Solutions, Inc. Michigan City, Indiana	#3 Limestone Ballast	Kensington	12,000	\$20.85	\$250,200.00
	#3 Limestone Ballast	All Locations	1,500	\$21.45	\$32,175.00
	TOTAL BID AMOUNT				\$282,375.00

D. DELIVERY

South Lake Stone can meet the District’s delivery schedule for 2020.

E. RECOMMENDATION

The Staff recommends that South Lake Stone of Hebron, Indiana be awarded the Contract for Ballast in the amount of Two Hundred Fifty Two Thousand, Seventy Five Dollars and ⁰⁰/₁₀₀ (\$252,075.00).

The Staff is requesting that the Board grant the President the authority to issue the Notice to Proceed for Ballast at his discretion.

H. ENGINEERING REVIEW & PRICE ANALYSIS

The bids were evaluated for responsiveness to the technical specifications. One bidder was responsive and met the technical specifications.

The lowest and most responsive bid for Undercutting is \$173,810.00. This is 41.8% (\$124,949.00) less than the engineer's estimate of \$298,759.

Balfour Beatty's DBE amount is 0% (\$0.00).

Bidder	Description	Amount
Balfour Beatty Englewood, Colorado	Weekday Hourly Rate Per Hour	\$882.58
	Weekend Hourly Rate Per Hour	\$882.58
	Estimated Transportation Cost	\$50,292.00
	Total Contract Amount	\$173,810.00

NICTD's Engineering Department has reviewed the bids and technical specifications and has deemed Balfour Beatty a competent contractor.

I. DELIVERY

Balfour Beatty can meet the District's completion schedule of April 2020.

J. RECOMMENDATION

The Staff recommends that Balfour Beatty of Englewood, Colorado be awarded the Contract for Undercutting for a not to exceed amount of One Hundred Seventy Three Thousand, Eight Hundred Ten Dollars and ⁰⁰/₁₀₀ (\$173,810.00).

The Staff is requesting that the Board grant the President the authority to issue the Notice to Proceed for Undercutting at his discretion.

M. ENGINEERING REVIEW & PRICE ANALYSIS

The bids were evaluated for responsiveness to the technical specifications. All bidders were responsive and met the technical specifications.

The lowest and most responsive bid for Commuter Car Trap Doors is \$464,000.00. This is 7.2% (\$36,064.40) less than the engineer's estimate of \$500,064.40.

Dynamic Metals, LLC's DBE amount is 2.5% (\$11,900.00).

Bidder	Description	Quantity	Unit Price	Total Price
Dynamic Metals, LLC Elkhart, Indiana	WLC: Thirty-Two Cars	128	\$2,000.00	\$256,000.00
	Option: Twenty-Six Cars	104	\$2,000.00	\$208,000.00
	Total Bid Amount			\$464,000.00
UKM Transit Products, Inc. Harleysville, Pennsylvania	WLC: Thirty-Two Cars	128	\$3,476.00	\$444,928.00
	Option: Twenty-Six Cars	104	\$3,476.00	\$361,504.00
	Tooling Set Up Charge	1	\$25,650.00	\$25,650.00
	Total Bid Amount			\$832,082.00
CRSC (USA), Inc. Jacksonville, Florida	WLC: Thirty-Two Cars	128	\$4,826.09	\$617,739.52
	Option: Twenty-Six Cars	104	\$5,048.73	\$525,067.92
	Total Bid Amount			\$1,142,807.44

N. DELIVERY

Dynamic Metals, LLC can meet the District's delivery schedule throughout the End of Life overhaul program.

O. RECOMMENDATION

The Staff recommends that Dynamic Metals, LLC of Elkhart, Indiana be awarded the Contract for Commuter Car Trap Doors in the amount of Four Hundred Sixty Four Thousand Dollars and ⁰⁰/₁₀₀ (\$464,000.00).

The Staff is requesting that the Board grant the President the authority to issue the Notice to Proceed for Commuter Car Trap Doors at his discretion.

R. ENGINEERING REVIEW & PRICE ANALYSIS

The bids were evaluated for responsiveness to the technical specifications. Two bidders were responsive and met the technical specifications.

The lowest and most responsive bid for Commuter Car Motor Shafts is \$552,636.00. This is 7.1% (\$42,364.00) less than the engineer’s estimate of \$595,000.

ITAMCO’s DBE amount is 9.7% (\$53,550.00).

Bidder	Description	Quantity	Unit Price	Total Price
ITAMCO Plymouth, Indiana	WLC: Thirty-Two Cars	128	\$2,322.00	\$297,216.00
	Option: Twenty-Six Cars	104	\$2,322.00	\$241,488.00
	Extra Motor Shafts	6	\$2,322.00	\$13,932.00
	Total Bid Amount			\$552,636.00
Harrison Electric, Inc. Michigan City, Indiana	WLC: Thirty-Two Cars	128	\$3,106.00	\$397,568.00
	Option: Twenty-Six Cars	104	\$3,106.00	\$323,024.00
	Extra Motor Shafts	6	\$3,106.00	\$18,636.00
	Total Bid Amount			\$739,228.00

S. DELIVERY

ITAMCO can meet the District’s delivery schedule throughout the End of Life overhaul program.

T. RECOMMENDATION

The Staff recommends that ITAMCO of Plymouth, Indiana be awarded the Contract for Commuter Car Motor Shafts in the amount of Five Hundred Fifty Two Thousand, Six Hundred Thirty Six Dollars and ⁰⁰/₁₀₀ (\$552,636.00).

The Staff is requesting that the Board grant the President the authority to issue the Notice to Proceed for Commuter Car Motor Shafts at his discretion.

RECOMMENDATION
Engineering Department
West Lake Corridor Demolition Projects

U. SCOPE

The Engineering Department has requested bids for the West Lake Corridor Demolition Project. This project contained three packages: Commercial 1, Residential 1 and Residential 2. Bids were solicited and a public bid opening was held at the Dune Park Offices on December 18, 2019.

V. ADMINISTRATIVE REVIEW

1. Legal Notifications

The request for the West Lake Corridor Demolition Project was advertised throughout the region and nationally. The legal advertisements were placed in the following publications:

- News Dispatch - Michigan City, Indiana
- The Times - Hammond, Indiana
- Chesterton Tribune - Chesterton, Indiana
- Gary Crusader - Gary, Indiana
- South Bend Tribune - South Bend, Indiana
- NICTD Plan Room

2. Bid Review

A total of thirty-two (32) packets were requested for the West Lake Corridor Demolition Project prior to the bid opening. The request resulted in the receipt of four (4) bids for the Commercial 1 Package, four (4) bids for the Residential 1 Package and three (3) bids for the Residential 2 Package.

3. DBE & Required Forms

The bids were evaluated for responsiveness to determine if they could be accepted for further review. It was determined that the firms submitted all the necessary forms and were approved by the appropriate NICTD staff. All forms have been correctly submitted and were found to be within the guidelines set forth by the Federal Transit Administration (FTA).

Bidder	Eligible Bidder	Lower Tier	DBE %	Non-Discrim.	Rest. Lobby	Drug Free	Cert. of Qual.	Illegal Act.	Iran Invst.
Actin Contracting, LLC East Chicago, Indiana	X	X	10.0%	X	X	X	X	X	X
C. Lee Construction Services, Inc. Gary, Indiana	X	X	74.0%	X	X	X	X	X	X
Green Demolition Contractors, Inc. Chicago, Illinois	X	X	10.0%	X	X	X	X	X	X

Dyer Construction Company, Inc. Dyer, Indiana	X	X	9.3%	X	X	X	X	X	X
G.E. Marshall, Inc. Valparaiso, Indiana	X	X	15.3%	X	X	X	X	X	X

W. ENGINEERING REVIEW & PRICE ANALYSIS

The bids were evaluated for responsiveness to the technical specifications. All bidders were deemed responsive and met the technical specifications.

Commercial 1 Package – 9 Commercial Buildings

The lowest and most responsive bid for the West Lake Corridor Demolition Project – Commercial 1 Package is \$1,023,463.00. This is 39.7% (\$675,037.00) less than the engineer’s estimate of \$1,698,500.00. C. Lee Construction Services, Inc.’s DBE amount is 74% (\$760,463.00).

BIDDERS – COMMERCIAL 1	AMOUNT
C. Lee Construction Services, Inc. Gary, Indiana	\$1,023,463.00
Green Demolition Contractors, Inc. Chicago, Illinois	\$1,094,700.00
G.E. Marshall, Inc. Valparaiso, Indiana	\$1,624,890.00
Actin Contracting, LLC East Chicago, Indiana	\$1,809,876.00

Residential 1 Package – 15 Houses/Buildings 17 Outbuildings

The lowest and most responsive bid for the West Lake Corridor Demolition Project – Residential 1 Package is \$621,923.50. This is 14.9% (\$80,858.50) more than the engineer’s estimate of \$541,065.00. Actin Contracting, LLC’s DBE amount is 10% (\$62,200.00).

BIDDERS – RESIDENTIAL 1	AMOUNT
Actin Contracting, LLC East Chicago, Indiana	\$621,923.50
Green Demolition Contractors, Inc. Chicago, Illinois	\$656,865.00
C. Lee Construction Services, Inc. Gary, Indiana	\$671,065.00
Dyer Construction Company, Inc. Dyer, Indiana	\$970,000.00

Residential 2 Package – 65 Houses/Buildings 49 Outbuildings

The lowest and most responsive bid for the West Lake Corridor Demolition Project – Residential 2 Package is \$1,581,933.00. This is 2.5% (\$38,533.00) more than the engineer’s estimate of \$1,543,400.00. Actin Contracting, LLC’s DBE amount is 10% (\$158,200.00).

BIDDERS – RESIDENTIAL 2	AMOUNT
Actin Contracting, LLC East Chicago, Indiana	\$1,581,933.00
C. Lee Construction Services, Inc. Gary, Indiana	\$1,639,960.00
Green Demolition Contractors, Inc. Chicago, Illinois	\$2,120,000.00

X. DELIVERY

Both Actin Contracting, LLC and C. Lee Construction Services, Inc. can meet the District’s completion schedule of May 2021.

Y. RECOMMENDATION

Commercial 1 Package

The Staff recommends that C. Lee Construction Services, Inc. of Gary, Indiana be awarded the Contract for the West Lake Corridor Demolition Project – Commercial 1 Package in the amount of One Million, Twenty Three Thousand, Four Hundred Sixty Three Dollars and ⁰⁰/₁₀₀ (\$1,023,463.00).

Residential 1 Package

The Staff recommends that Actin Contracting, LLC of East Chicago, Indiana be awarded the Contract for the West Lake Corridor Demolition Project – Residential 1 Package in the amount of Six Hundred Twenty One Thousand, Nine Hundred Twenty Three Dollars and ⁵⁰/₁₀₀ (\$621,923.50).

Residential 2 Package

The Staff recommends that Actin Contracting, LLC of East Chicago, Indiana be awarded the Contract for the West Lake Corridor Demolition Project – Residential 2 Package in the amount of One Million, Five Hundred Eighty One Thousand, Nine Hundred Thirty Three Dollars and ⁰⁰/₁₀₀ (\$1,581,933.00).

The Staff is requesting that the Board grant the President the authority to issue the Notices to Proceed for the West Lake Corridor Demolition Project Packages at his discretion.

RECOMMENDATION
Engineering Department
West Lake Corridor Construction Management Services
January 27, 2020

A. SCOPE

The Engineering Department has requested proposals for West Lake Corridor Construction Management Services. Proposals were solicited and a proposal opening was held at the Dune Park Offices on Monday, November 25, 2019.

B. ADMINISTRATIVE REVIEW

1. Legal Notifications

The request for West Lake Corridor Construction Management Services was advertised throughout the region and nationally. The legal advertisements were placed in the following publications:

- News Dispatch - Michigan City, Indiana
- The Times - Hammond, Indiana
- Chesterton Tribune - Chesterton, Indiana
- Gary Crusader - Gary, Indiana
- South Bend Tribune - South Bend, Indiana
- NICTD Plan Room

2. Proposal Review

A total of twenty six (26) packets were requested for West Lake Corridor Construction Management Services prior to the proposal opening. The request resulted in the receipt of three (3) proposals.

3. DBE & Required Forms

The proposals were evaluated for responsiveness to determine if they could be accepted for further review.

It was determined that the firms submitted all the necessary forms and were approved by the appropriate NICTD staff. All forms have been correctly submitted and were found to be within the guidelines set forth by the Federal Transit Administration (FTA).

Proposer	Eligible Bidder	Lower Tier	DBE %	Non-Discrim.	Procurement Integrity	Rest. Lobby	Drug Free	Illegal Act.	Iran Invst.
AECOM Chicago, Illinois	X	X	13.3%	X	X	X	X	X	X
STV Incorporated Chicago, Illinois	X	X	10.0%	X	X	X	X	X	X
WSP USA, Inc. Chicago, Illinois	X	X	13.8%	X	X	X	X	X	X

C. STAFF REVIEW

Team Evaluation Review:

The team was composed of three (3) individuals that evaluated the proposals on:

- i) Cover Letter
- ii) Business Organization and History
- iii) Team Identification
- iv) Statement of Qualifications and Approach

The evaluation resulted in interviews with all three (3) firms. AECOM was deemed the strongest proposer and clearly identified all elements of the proposal. The District negotiated a final contract price of \$29,602,983.52 that includes a breakdown of 6 elements of project progress and approximately 180,000 man hours. Phases of this contract include On Boarding, Final Design, Construction, Start-up and Revenue Operations, NEPA Compliance and Buy America Compliance.

The District's ICE for these services was estimated at 30,282,471.00. This is 2.2% (\$679,488.00) less than anticipated for this contract.

AECOM's DBE amount is 13.2% (\$3,828,621.40).

West Lake Corridor Construction Management Services	Total	
Proposer	Score	Rank
AECOM	100	1
WSP USA, Inc.	85	2
STV Incorporated	71	3

D. RECOMMENDATION

The Staff recommends that AECOM of Chicago, Illinois be awarded the Contract for West Lake Corridor Construction Management Services for the not to exceed amount of Twenty Nine Million, Six Hundred Two Thousand, Nine Hundred Eighty Three Dollars and ⁵²/₁₀₀ (\$29,602,983.52).

The Staff is requesting that the Board grant the President the authority to issue the Notice to Proceed for West Lake Corridor Construction Management Services at his discretion